

2013 Assessment of the progress of CEI projects Project Evaluation Form

Evaluator	Final Report
Project Reference	Campus Moncloa
General Comment: Wide-ranging project for which it is at times hard to get an overview Very structured presentation of the on-going project: good picture of what have been done concerning the 26 structural actions and around the 6 clusters and in particular stresses the launched actions during the period under review	
Strengths: Stimulation of research including international talent recruitment and provision of a wide range of advanced instrumentation and specialized facilities and technological equipment, including those related to heritage studies. Clear structure in clusters and well announced actions for each of them with a good collaboration between researchers of both Institutions Extensive work to observe, understand, respond to and preserve the natural environment (Agri-Food Corridor) Some very innovative actions such as the School of Government and the wide-ranging and imaginative bilingual Materials Week Transforming the campus: Museum - General accessibility, Establishment of the new library	
Weaknesses: Some research actions read more like strengthening the separate universities than creating new combined activities across the joint campus Administrative obstacle's have prevented a direct merger of UCM and UPM Masters programmes in Materials Engineering (though a new joint School of Government and Centre for Latin American Studies have been formed) Delay in equipping the dating laboratory (Action P4) for funding reasons The role of partners is not always strong or clearly presented How to improve the teaching use of new e-infrastructure EIP post graduate school at doctoral level needs to be developed quickly The heritage cluster need to be reinforced Research transfer to businesses, outside of cluster on mobility are not clear.	
Potential Impact: Concerted action on this scale by these two important universities is bound to lead to significant impact, especially once administrative obstacles are removed. No doubt about the potential impact of such a campus at all levels (from regional to international). The strengths greatly outweigh the weaknesses	
Recommendations: Strengthen the existing formal links with the Montegancedo CEI, in some common areas such as Biomedical and Cultural Heritage. The Montegancedo model could be the engine for more commercialization of the Moncloa activity. List publications and grants separately in annexes to make report more readable. Monitor the campus postgraduate school closely to optimize its progress and performance. Keep a good balance between the attention paid to the 3 strategic areas (think of improvement of teaching, developing Knowledge transfer and cultural heritage). Internationalisation needs to be improved through a clear broad strategy.	
Score: A-. Good Progress	Decision's Proposal: Continue but monitor the level of integration of UCM and UPM activities and involvement of other partners. No further action needed until submission of the final report in late 2014.