

Economic Report, Additional Funding and Budget

Index of Contents

1. Introduction	2
2. General Actions.....	3
2.1. Joint Budget for General Actions	3
2.2. Funding Plan for General Actions	5
3. Actions in Thematic Programmes	8
3.1. Joint Budget for Thematic Programmes.....	9
3.2. Funding Plan for the Thematic Programme Actions	10
4. Master Budget.....	14

Index of Tables

Table 1. Joint Budget for General Actions.....	4
Table 2. Fund Raising Plan for General Actions	5
Table 3. Summary of Resources in the General Actions	8
Table 4. Joint Budget for Clusters	9
Table 5. Fund Raising Plan for the Thematic Programme actions.....	11
Table 6. Summary of Funding for the Thematic Programme Actions	14
Table 7. Master Budget	15
Table 8. Summary of Funding for the Moncloa International Campus of Excellence	16

1. Introduction

The Economic Report for the International Campus of Excellence-Moncloa contains the master budget for the **additional cost** of carrying out the actions proposed in the Action Plan which can be found in the *Project Description* Document.

It should be noted that the budgets have been created **without including** the cost of each participating partner's **own staff** (researchers, administrative and service staff that actively participate in the set of actions) and the **indirect costs** associated with implementation which in the European and national terminology are called **additional** or **marginal costs**. Although they are not visible in the budget tables and the fund raising plan, these two expenses will be the main contribution that the partners make to the Moncloa Campus and which we estimate to be of a similar magnitude (100 million euros) as that of the budget for the complete set of actions.

Nevertheless, in the personnel section we have included the need to **attract new students and research talent** at the international level, to support the **student employability actions on campus** and their collaboration and participation in the actions through collaboration and training scholarships; and the addition of a minimum number of administrative and service staff for the **coordination and action structures** of the Campus. These personnel will receive in all actions the support, implication and effort from the **administrative and management structures of the participating partners** and especially from the coordinating universities: *Complutense University and the Technical University of Madrid*.

The actions of the International Campus of Excellence-Moncloa will be carried out by the group of partners. The responsible agent will be established in accordance with the conditions that the Community of Madrid establishes in the financial aid programmes for the execution of the Strategic Plan for the Viability and Conversion to an International Campus of Excellence as defined in the agreement reached between the Community of Madrid and the General State Administration. The decisions regarding the development of the Campus and the yearly economic plan will be made by the Board of Governors defined in section 6 of the *Project Description* document.

Finally, we would like to indicate that the **financial report** has been divided in two main sections: one dedicated to general actions from the action plan and the other to the actions for the thematic programmes or clusters. Each section includes the master budget with a breakdown by expense item and a summary table of the funding sources, available now or in the foreseeable future, which will permit the development of this Strategic Plan for the Viability and Conversion to an International Campus of Excellence and its continuation in the future. A final section includes the master budget of the Moncloa Campus project.

2. General Actions

Section 5.1 of the *Project Description* document contains a total of 25 general actions whose joint budget and funding plan is described in the following subsections. The estimated **total budget** for the general actions is **65,791,200 euros** with **18,179,600 euros** to come from Campus of International Excellence programme funding.

2.1. Joint Budget for General Actions

The joint budget for the general actions can be found in the following table broken down by cost line items for: *Personnel, Construction, Rehabilitation and start-up costs for buildings, Equipment and Direct execution costs and other expenses*. The table also breaks down the anticipated investment in three large groups in line with the areas of action defined in the order PRE/1996/2009 (in many cases, given the multiple ramifications of the actions, it is not possible to give a detailed breakdown by area of action):

- **Educational Improvements and Implementation of the European Higher Education Area (EHEA).**
- **Scientific Improvement and Knowledge and Technology Transfer.**
- **Transformation of the campus towards a comprehensive social model and Interaction between the campus and its surroundings.**

For comparison, an additional column has been added to show the additional funding requested from the International Campus of Excellence initiative (CEI Funding column) and necessary to execute the financial plan.

As with in the rest of the tables in the document, the amounts are expressed in euros.

Table 1. Joint Budget for General Actions

Areas		2009	2010	2011	2012	TOTAL	CEI Funding
a) Educational improvement and implementation of the EHEA		0 €	1,270,000 €	1,682,000 €	188,000 €	3,140,000 €	2,968,000 €
	Personnel	0 €	250,000 €	210,000 €	180,000 €	640,000 €	468,000 €
	Building construction and start-up	0 €	180,000 €	180,000 €	0 €	360,000 €	360,000 €
	Equipment	0 €	795,000 €	1,255,000 €	0 €	2,050,000 €	2,050,000 €
	Direct implementation expenses and other expenses	0 €	45,000 €	37,000 €	8,000 €	90,000 €	90,000 €
b) Scientific improvement and knowledge and technology transfer		0 €	1,260,000 €	2,270,000 €	3,270,000 €	6,800,000 €	6,475,000 €
	Personnel	0 €	1,080,000 €	2,060,000 €	3,060,000 €	6,200,000 €	5,900,000 €
	Building construction and start-up	0 €	0 €	0 €	0 €	0 €	0 €
	Equipment	0 €	120,000 €	120,000 €	120,000 €	360,000 €	360,000 €
	Direct implementation expenses and other expenses	0 €	60,000 €	90,000 €	90,000 €	240,000 €	215,000 €
c) Transformation of the campus towards a comprehensive social model and Interaction between the campus and its surroundings		3,200,000 €	11,986,400 €	20,725,800 €	19,939,000 €	55,851,200 €	8,736,600 €
	Personnel	0 €	575,000 €	685,000 €	685,000 €	1,945,000 €	655,000 €
	Building construction and start-up	3,200,000 €	10,000,000 €	17,900,000 €	16,800,000 €	47,900,000 €	6,640,000 €
	Equipment	0 €	1,110,000 €	1,720,000 €	1,880,000 €	4,710,000 €	900,000 €
	Direct implementation expenses and other expenses	0 €	301,400 €	420,800 €	574,000 €	1,296,200 €	541,600 €
TOTAL GENERAL ACTIONS		3,200,000 €	14,516,400 €	24,677,800 €	23,397,000 €	65,791,200 €	18,179,600 €

2.2. Funding Plan for General Actions

The Funding Plan shows all of the funding currently available and that which is likely to be concentrated or rechanneled to the Moncloa Campus actions. In this case only the general actions have been included.

Table 2. Fund Raising Plan for General Actions

Area	2009	2010	2011	2012	TOTAL
a) Educational improvement and implementation of the EHEA	0 €	1,270,000 €	1,682,000 €	188,000 €	3,140,000 €
Personnel	0 €	250,000 €	210,000 €	180,000 €	640,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	67,188 €	56,438 €	48,375 €	172,000 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	182,813 €	153,563 €	131,625 €	468,000 €
Building construction and start-up	0 €	180,000 €	180,000 €	0 €	360,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	180,000 €	180,000 €	0 €	360,000 €
Equipment	0 €	795,000 €	1,255,000 €	0 €	2,050,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	795,000 €	1,255,000 €	0 €	2,050,000 €
Direct implementation expenses and other expenses	0 €	45,000 €	37,000 €	8,000 €	90,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	45,000 €	37,000 €	8,000 €	90,000 €



Area	2009	2010	2011	2012	TOTAL
b) Scientific improvement and knowledge and technology transfer	0 €	1,260,000 €	2,270,000 €	3,270,000 €	6,800,000 €
Personnel	0 €	1,080,000 €	2,060,000 €	3,060,000 €	6,200,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	52,258 €	99,677 €	148,065 €	300,000 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	1,027,742 €	1,960,323 €	2,911,935 €	5,900,000 €
Building construction and start-up	0 €	0 €	0 €	0 €	0 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	0 €	0 €	0 €	0 €
Equipment	0 €	120,000 €	120,000 €	120,000 €	360,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	120,000 €	120,000 €	120,000 €	360,000 €
Direct implementation expenses and other expenses	0 €	60,000 €	90,000 €	90,000 €	240,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	6,250 €	9,375 €	9,375 €	25,000 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	53,750 €	80,625 €	80,625 €	215,000 €

Area	2009	2010	2011	2012	TOTAL
c) Transformation of the campus towards a comprehensive social model and interaction between the campus and its surroundings	3,200,000 €	11,986,400 €	20,725,800 €	19,939,000 €	55,851,200 €
Personnel	0 €	575,000 €	685,000 €	685,000 €	1,945,000 €
Available funding from the Autonomous Community	0 €	190,681 €	227,159 €	227,159 €	645,000 €
Partner funding	0 €	190,681 €	227,159 €	227,159 €	645,000 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	193,638 €	230,681 €	230,681 €	655,000 €
Building construction and start-up	3,200,000 €	10,000,000 €	17,900,000 €	16,800,000 €	47,900,000 €
Available funding from the Autonomous Community	0 €	1,800,000 €	2,200,000 €	2,500,000 €	6,500,000 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	2,756,409 €	6,813,779 €	13,218,664 €	11,971,148 €	34,760,000 €
Additional funding requested	443,591 €	1,386,221 €	2,481,336 €	2,328,852 €	6,640,000 €
Equipment	0 €	1,110,000 €	1,720,000 €	1,880,000 €	4,710,000 €
Available funding from the Autonomous Community	0 €	200,000 €	200,000 €	200,000 €	600,000 €
Partner funding	0 €	69,790 €	119,134 €	132,076 €	321,000 €
Other available funding	0 €	628,108 €	1,072,204 €	1,188,688 €	2,889,000 €
Additional funding requested	0 €	212,102 €	328,662 €	359,236 €	900,000 €
Direct implementation expenses and other expenses	0 €	301,400 €	420,800 €	574,000 €	1,296,200 €
Available funding from the Autonomous Community	0 €	30,000 €	40,000 €	40,000 €	110,000 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	145,464 €	204,974 €	294,162 €	644,600 €
Additional funding requested	0 €	125,936 €	175,826 €	239,838 €	541,600 €
TOTAL GENERAL ACTIONS	3,200,000 €	14,516,400 €	24,677,800 €	23,397,000 €	65,791,200 €

Table 3. Summary of Resources in the General Actions

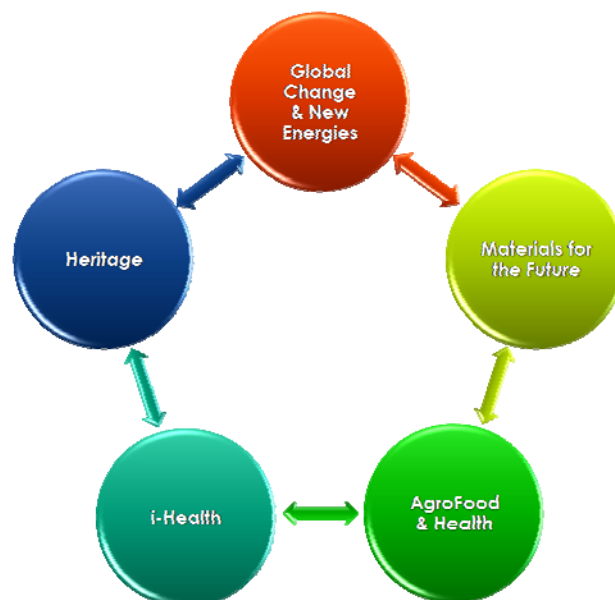
Sources of Funding	2009	2010	2011	2012	TOTAL
Available funding from the Autonomous Community	0 €	2,220,681 €	2,667,159 €	2,967,159 €	7,855,000 €
Partner funding	0 €	386,167 €	511,783 €	565,050 €	1,463,000 €
Other available funding	2,756,409 €	7,587,351 €	14,495,842 €	13,453,998 €	38,293,600 €
Additional funding requested	443,591 €	4,322,201 €	7,003,016 €	6,410,792 €	18,179,600 €
Total	3,200,000 €	14,516,400 €	24,677,800 €	23,397,000 €	65,791,200 €
CEI Funding					
Personnel	0 €	1,404,192 €	2,344,566 €	3,274,242 €	7,023,000 €
Building construction and start-up	443,591 €	1,566,221 €	2,661,336 €	2,328,852 €	7,000,000 €
Equipment	0 €	1,127,102 €	1,703,662 €	479,236 €	3,310,000 €
Direct implementation expenses and other expenses	0 €	224,686 €	293,451 €	328,463 €	846,600 €

3. Actions in Thematic Programmes

Section 4 of the *Project Description* document describes the clusters, their strong points, the objectives and the project lines which will be used to develop the activities, although we should remember that the partners will continue to promote quality in other areas which can be hotbeds for excellence in the future. Aware of the need to specialise in order to achieve excellence, the Moncloa Campus has defined **five thematic clusters** for achieving scientific and educational excellence:

- Global Change and New Energies.*
- Materials for the Future.*
- Agri-Food and Health.*
- Innovative Medicine (i-Health).*
- Heritage.*

In section 5 we have included 33 thematic actions (13 in **Global Change and New Energies**, 5 in **Materials for the Future**, 4 in **Agri-Food and Health**, 7 in **Innovative Medicine** and 4 in **Heritage**). The next two subsections provide the joint budget and funding plan. The estimated **total budget** for the thematic actions is **62,875,000 euros** with **10,716,000 euros** to come from Campus of International Excellence programme funding.



3.1. Joint Budget for Thematic Programmes

Following the same structure used in the general actions section, the joint budget for the Thematic Programmes or Clusters is:

Table 4. Joint Budget for Clusters

Areas		2009	2010	2011	2012	TOTAL	CEI Funding
a) Educational improvement and implementation of the EHEA		10,000 €	230,000 €	225,000 €	220,000 €	685,000 €	150,000 €
	Personnel	0 €	30,000 €	60,000 €	60,000 €	150,000 €	150,000 €
	Building construction and start-up	0 €	60,000 €	50,000 €	50,000 €	160,000 €	0 €
	Equipment	0 €	100,000 €	80,000 €	80,000 €	260,000 €	0 €
	Direct implementation expenses and other expenses	10,000 €	40,000 €	35,000 €	30,000 €	115,000 €	0 €
b) Scientific improvement and knowledge and technology transfer		5,700,000 €	15,352,000 €	20,343,000 €	16,555,000 €	57,950,000 €	9,390,000 €
	Personnel	0 €	30,000 €	30,000 €	30,000 €	90,000 €	90,000 €
	Building construction and start-up	0 €	2,186,000 €	4,736,000 €	8,150,000 €	15,072,000 €	7,000,000 €
	Equipment	5,700,000 €	11,880,000 €	14,126,000 €	7,154,000 €	38,860,000 €	2,300,000 €
	Direct implementation expenses and other expenses	0 €	1,256,000 €	1,451,000 €	1,221,000 €	3,928,000 €	0 €
c) Transformation of the campus towards a comprehensive social model and interaction between the campus and its surroundings		0 €	1,650,000 €	1,120,000 €	1,470,000 €	4,240,000 €	1,176,000 €
	Personnel	0 €	70,000 €	70,000 €	70,000 €	210,000 €	36,000 €
	Building construction and start-up	0 €	590,000 €	610,000 €	590,000 €	1,790,000 €	1,000,000 €
	Equipment	0 €	770,000 €	200,000 €	580,000 €	1,550,000 €	100,000 €
	Direct implementation expenses and other expenses	0 €	220,000 €	240,000 €	230,000 €	690,000 €	40,000 €
TOTAL FOR THEMATIC PROGRAMME ACTIONS		5,710,000 €	17,232,000 €	21,688,000 €	18,245,000 €	62,875,000 €	10,716,000 €

3.2. Funding Plan for the Thematic Programme Actions

The Funding Plan shows all of the funding currently available and that which is likely to be concentrated or rechanneled to the Moncloa Campus actions. In this case only the thematic programme actions have been included. We would like to highlight that in the funding currently available we have included **2,000,000 euros which have been approved** (pending publication of the final resolution) for the proposal presented by the **Moncloa Campus** in the ***Subprogram for R&D and Transfer*** in the 2009 call for proposals for the **International Campus of Excellence Programme**.

This document does not contain a breakdown of the Funding Plan for each individual cluster since the information is redundant and the joint summary of the thematic programmes sufficiently illustrates the funding effort and the concentration of resources which the implementation of the Moncloa Campus requires.

Table 5. Fund Raising Plan for the Thematic Programme Actions

Area	2009	2010	2011	2012	TOTAL
a) Educational improvement and implementation of the EHEA	10,000 €	230,000 €	225,000 €	220,000 €	685,000 €
Personnel	0 €	30,000 €	60,000 €	60,000 €	150,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	30,000 €	60,000 €	60,000 €	150,000 €
Building construction and start-up	0 €	60,000 €	50,000 €	50,000 €	160,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	60,000 €	50,000 €	50,000 €	160,000 €
Additional funding requested	0 €	0 €	0 €	0 €	0 €
Equipment	0 €	100,000 €	80,000 €	80,000 €	260,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	100,000 €	80,000 €	80,000 €	260,000 €
Additional funding requested	0 €	0 €	0 €	0 €	0 €
Direct implementation expenses and other expenses	10,000 €	40,000 €	35,000 €	30,000 €	115,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	5,000 €	10,000 €	15,000 €
Other available funding	10,000 €	40,000 €	30,000 €	20,000 €	100,000 €
Additional funding requested	0 €	0 €	0 €	0 €	0 €

Area	2009	2010	2011	2012	TOTAL
b) Scientific improvement and knowledge and technology transfer	5,700,000 €	15,352,000 €	20,343,000 €	16,555,000 €	57,950,000 €
Personnel	0 €	30,000 €	30,000 €	30,000 €	90,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	30,000 €	30,000 €	30,000 €	90,000 €
Building construction and start-up	0 €	2,186,000 €	4,736,000 €	8,150,000 €	15,072,000 €
Available funding from the Autonomous Community	0 €	100,000 €	100,000 €	100,000 €	300,000 €
Partner funding	0 €	250,000 €	170,000 €	150,000 €	570,000 €
Other available funding	0 €	1,136,000 €	2,466,000 €	3,600,000 €	7,202,000 €
Additional funding requested	0 €	700,000 €	2,000,000 €	4,300,000 €	7,000,000 €
Equipment	5,700,000 €	11,880,000 €	14,126,000 €	7,154,000 €	38,860,000 €
Available funding from the Autonomous Community	0 €	1,950,000 €	3,100,000 €	1,050,000 €	6,100,000 €
Partner funding	0 €	130,000 €	130,000 €	130,000 €	390,000 €
Other available funding	5,700,000 €	9,300,000 €	10,080,615 €	4,989,385 €	30,070,000 €
Additional funding requested	0 €	500,000 €	815,385 €	984,615 €	2,300,000 €
Direct implementation expenses and other expenses	0 €	1,256,000 €	1,451,000 €	1,221,000 €	3,928,000 €
Available funding from the Autonomous Community	0 €	380,000 €	340,000 €	340,000 €	1,060,000 €
Partner funding	0 €	100,000 €	100,000 €	100,000 €	300,000 €
Other available funding	0 €	776,000 €	1,011,000 €	781,000 €	2,568,000 €
Additional funding requested	0 €	0 €	0 €	0 €	0 €

Area	2009	2010	2011	2012	TOTAL
c) Transformation of the campus towards a comprehensive social model and interaction between the campus and its surroundings	0 €	1,650,000 €	1,120,000 €	1,470,000 €	4,240,000 €
Personnel	0 €	70,000 €	70,000 €	70,000 €	210,000 €
Available funding from the Autonomous Community	0 €	0 €	0 €	0 €	0 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	70,000 €	70,000 €	34,000 €	174,000 €
Additional funding requested	0 €	0 €	0 €	36,000 €	36,000 €
Building construction and start-up	0 €	590,000 €	610,000 €	590,000 €	1,790,000 €
Available funding from the Autonomous Community	0 €	90,000 €	110,000 €	90,000 €	290,000 €
Partner funding	0 €	200,000 €	100,000 €	200,000 €	500,000 €
Other available funding	0 €	0 €	0 €	0 €	0 €
Additional funding requested	0 €	300,000 €	400,000 €	300,000 €	1,000,000 €
Equipment	0 €	770,000 €	200,000 €	580,000 €	1,550,000 €
Available funding from the Autonomous Community	0 €	100,000 €	50,000 €	80,000 €	230,000 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	570,000 €	150,000 €	500,000 €	1,220,000 €
Additional funding requested	0 €	100,000 €	0 €	0 €	100,000 €
Direct implementation expenses and other expenses	0 €	220,000 €	240,000 €	230,000 €	690,000 €
Available funding from the Autonomous Community	0 €	50,000 €	50,000 €	50,000 €	150,000 €
Partner funding	0 €	0 €	0 €	0 €	0 €
Other available funding	0 €	170,000 €	170,000 €	160,000 €	500,000 €
Additional funding requested	0 €	0 €	20,000 €	20,000 €	40,000 €
TOTAL FOR THEMATIC PROGRAMME ACTIONS	5,710,000 €	17,232,000 €	21,688,000 €	18,245,000 €	62,875,000 €

Table 6. Summary of Funding for the Thematic Programme Actions

Sources of Funding	2009	2010	2011	2012	TOTAL
Available funding from the Autonomous Community	0 €	2,670,000 €	3,750,000 €	1,710,000 €	8,130,000 €
Partner funding	0 €	680,000 €	505,000 €	590,000 €	1,775,000 €
Other available funding	5,710,000 €	12,222,000 €	14,107,615 €	10,214,385 €	42,254,000 €
Additional funding requested	0 €	1,660,000 €	3,325,385 €	5,730,615 €	10,716,000 €
Total	5,710,000 €	17,232,000 €	21,688,000 €	18,245,000 €	62,875,000 €
CEI Funding					
Personnel	0 €	60,000 €	90,000 €	126,000 €	276,000 €
Building construction and start-up	0 €	1,000,000 €	2,400,000 €	4,600,000 €	8,000,000 €
Equipment	0 €	600,000 €	815,385 €	984,615 €	2,400,000 €
Direct implementation expenses and other expenses	0 €	0 €	20,000 €	20,000 €	40,000 €

4. Master Budget

This final section includes the **estimated master budget** for the 2009-2012 period for the International Campus of Excellence-Moncloa. This is the sum of all of the anticipated actions whether they be general or thematic.

Again we must point out that we **have not included** in this budget the cost of **each participating partner's own staff** (researchers, administrative and service staff) that actively participate in the actions and give strength to the project and make it viable. Without their contribution the project would be impossible. The **indirect costs** associated with the implementation of all of these activities are also not included.

Table 7. Master Budget

Areas		2009	2010	2011	2012	TOTAL	CEI Funding
a) Educational improvement and implementation of the EHEA		10,000 €	1,500,000 €	1,907,000 €	408,000 €	3,825,000 €	3,118,000 €
	Personnel	0 €	280,000 €	270,000 €	240,000 €	790,000 €	618,000 €
	Building construction and start-up	0 €	240,000 €	230,000 €	50,000 €	520,000 €	360,000 €
	Equipment	0 €	895,000 €	1,335,000 €	80,000 €	2,310,000 €	2,050,000 €
	Direct implementation expenses and other expenses	10,000 €	85,000 €	72,000 €	38,000 €	205,000 €	90,000 €
b) Scientific improvement and knowledge and technology transfer		5,700,000 €	16,612,000 €	22,613,000 €	19,825,000 €	64,750,000 €	15,865,000 €
	Personnel	0 €	1,110,000 €	2,090,000 €	3,090,000 €	6,290,000 €	5,990,000 €
	Building construction and start-up	0 €	2,186,000 €	4,736,000 €	8,150,000 €	15,072,000 €	7,000,000 €
	Equipment	5,700,000 €	12,000,000 €	14,246,000 €	7,274,000 €	39,220,000 €	2,660,000 €
	Direct implementation expenses and other expenses	0 €	1,316,000 €	1,541,000 €	1,311,000 €	4,168,000 €	215,000 €
c) Transformation of the campus towards a comprehensive social model and interaction between the campus and its surroundings.		3,200,000 €	13,636,400 €	21,845,800 €	21,409,000 €	60,091,200 €	9,912,600 €
	Personnel	0 €	645,000 €	755,000 €	755,000 €	2,155,000 €	691,000 €
	Building construction and start-up	3,200,000 €	10,590,000 €	18,510,000 €	17,390,000 €	49,690,000 €	7,640,000 €
	Equipment	0 €	1,880,000 €	1,920,000 €	2,460,000 €	6,260,000 €	1,000,000 €
	Direct implementation expenses and other expenses	0 €	521,400 €	660,800 €	804,000 €	1,986,200 €	581,600 €
TOTAL MONCLOA CAMPUS		8,910,000 €	31,748,400 €	46,365,800 €	41,642,000 €	128,666,200 €	28,895,600 €

Table 8. Summary of Funding for the Moncloa International Campus of Excellence

Sources of Funding	2009	2010	2011	2012	TOTAL
Available funding from the Autonomous Community	0 €	4,890,681 €	6,417,159 €	4,677,159 €	15,985,000 €
Partner funding	0 €	1,066,167 €	1,016,783 €	1,155,050 €	3,238,000 €
Other available funding	8,466,409 €	19,809,351 €	28,603,457 €	23,668,382 €	80,547,600 €
Additional funding requested	443,591 €	5,982,201 €	10,328,400 €	12,141,408 €	28,895,600 €
Total	8,910,000 €	31,748,400 €	46,365,800 €	41,642,000 €	128,666,200 €
CEI Funding					
Personnel	0 €	1,464,192 €	2,434,566 €	3,400,242 €	7,299,000 €
Building construction and start-up	443,591 €	2,566,221 €	5,061,336 €	6,928,852 €	15,000,000 €
Equipment	0 €	1,727,102 €	2,519,047 €	1,463,851 €	5,710,000 €
Direct implementation expenses and other expenses	0 €	224,686 €	313,451 €	348,463 €	886,600 €

As indicated in this document and in the *Project Description*, the Moncloa Campus partners have made a commitment to implement the Moncloa Campus initiative and drive its future activity with their own funds and also to search for external funding sources to maintain the combined effort. The initial steps in creating this joint strategy have been taken using their own funds and the subsidy from the Ministry of Education for the development of the Strategic Plan for the Viability and Conversion to an International Campus of Excellence of which this Financial Plan is part.

The Financial Plan will be refined and completed throughout the life of the Moncloa Campus with this document being the first step. The search for funding will include all areas of action and will contemplate all currently available or future types (subsidies, loans, donations, sponsorship, sale of services...) and sources: private funding, the Madrid City Council, the Community of Madrid (Regional Science and Technology Research Plan, Investment Programmes in Public Universities, etc.), National funds (National R&D Plan, State Fund for Employment and Local Sustainability, initiatives by the Ministry of Housing and the Ministry of Development, etc.), European Union Funds (7th Framework Programme, Competitiveness and Innovation Framework Programme, Erasmus-Mundus, etc.), Non-European funds and, of course, the funds from the partners themselves.